STEYRMOTORS

Deutsches Eigenkapitalforum

24 November 2025

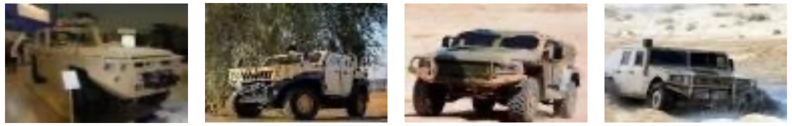
INTRODUCING STEYRMOTORS

The global leader for customized engines in special military and civil situations

STEYR MOTORS´ OUTSTANDING PRODUCT PORTFOLIO HAS A COMPETITIVE ADVANTAGE

Product lines

	Military vehicles	Aggregates		Marine			
Application	Military vehicles from 3.5t to 10t	MBT	Locomotives	Rib Boats	Battle Boats	Work Boats	Rescue Boats




Primary Power for Special vehicles | Auxiliary Power Unit (APU) | Primary Propulsion Power & Electricity

Steyr Motors Solution


M14 | M16


M12 | M16


SE4 | SE6

Core Customers

- Military vehicle manufacturers: KNDS, BAE SYSTEMS, THALES, URO, RHEINMETALL GROUP, GENERAL DYNAMICS European Land Systems, DEFENTURE, Mahindra
- Civil applications: SIEMENS, FFS Fire Fighting Systems
- Military boat builders
- Civil boat builders: Various boat builders - indirect sales with 13 partners

End users

Australian Defence Force, Royal Marines, Spanish Army, BUNDESWEHR, Bundesheer, Navy Seals, Canadian Army, Finnish Army, Dutch Army, Swedish Army, Swiss Army

Civil Public Sector (Public Safety, Railways): DB, VR, SBB CFF FFS

Shell, ExxonMobil, AIDA

AGENDA

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MILESTONES IN THE FINANCIAL YEAR 2025

Supply Agreement PALFINGER
January 2025

Int. Expansion Asia (Jakarta)
February 2025

Agreement Rheinmetall Landsysteme
February 2025

Int. Expansion – Agreement Brasil
March 2025

Contract Ghatge Patil Industries (India)
April 2025

Agreement Laborde Products (USA)
June 2025

Contract Defenture (Netherlands)
July 2025

Agreements Maritime Applications (GBR, IT, FRA, CHN)
July 2025

Int. Expansion Dubai hub (Middle East)
September 2025

Joint Venture Shangyan Power (Singapore)
September 2025

C2 emissions certification (China)
September 2025

New business segment: M12PU
October 2025

CATERING FOR A DIVERSE SET OF APPLICATIONS AND PRODUCT LINES

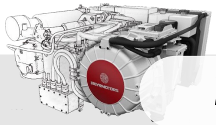
M14 | M16

Military Vehicles

Military vehicles from 3.5t to 10t




Primary Power
for Special Vehicles



M12 | M16

Aggregates

MBT | Locomotives


Auxiliary Power Unit (APU)

M12PU

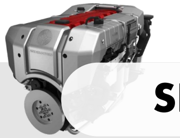
Mobile Power Unit

Counter-Drone Power | Camp Power | Field Power




Power Unit
(PU)

New Product



SE4 | SE6

Marine

Rib Boats | Battle Boats | Work Boats | Rescue Boats




Primary Propulsion Power & Electricity

THE M12 POWER UNIT AS THE UNIVERSAL ENERGY BACKBONE FOR MODERN DEFENSE – DEPLOY ANYWHERE, OPERATE EVERYWHERE

From drone defense systems to arctic mobility and desert command posts

M12 POWER UNIT

STEYRMOTORS

2 CYLINDER

BEST **PERFORMANCE**

MINIMUM **PU-DIMENSIONS**

MAXIMUM **EFFICIENCY**

Facts

- **28V (DC), 29kW**
- **400V (AC), 32kVA**

THREE SEPARABLE MODULES

- **Cooling Unit** - Separable Cooling Unit for special demands
- **Engine Generator Unit** - Powerful drive with integrated power generation
- **Base frame incl. tank** - Robust base with optimized fuel supply

MAIN FEATURES

- **Easy handling**: Movable with a forklift from all sides and with a pallet truck from the sides
- **Modular base frame**: available with various fuel tank capacities
- **Standard version**: 60 liters tank for up to 8 hour of full-load operation

STACKABLE

- Up to 36 units fit into a 20ft HC container
- optimizes logistics and storage costs.

STEYR MOTORS – KEY HIGHLIGHTS 9M 2025

Revenue
€34.4m
9M 2025

EBIT
€4.0m
9M 2025

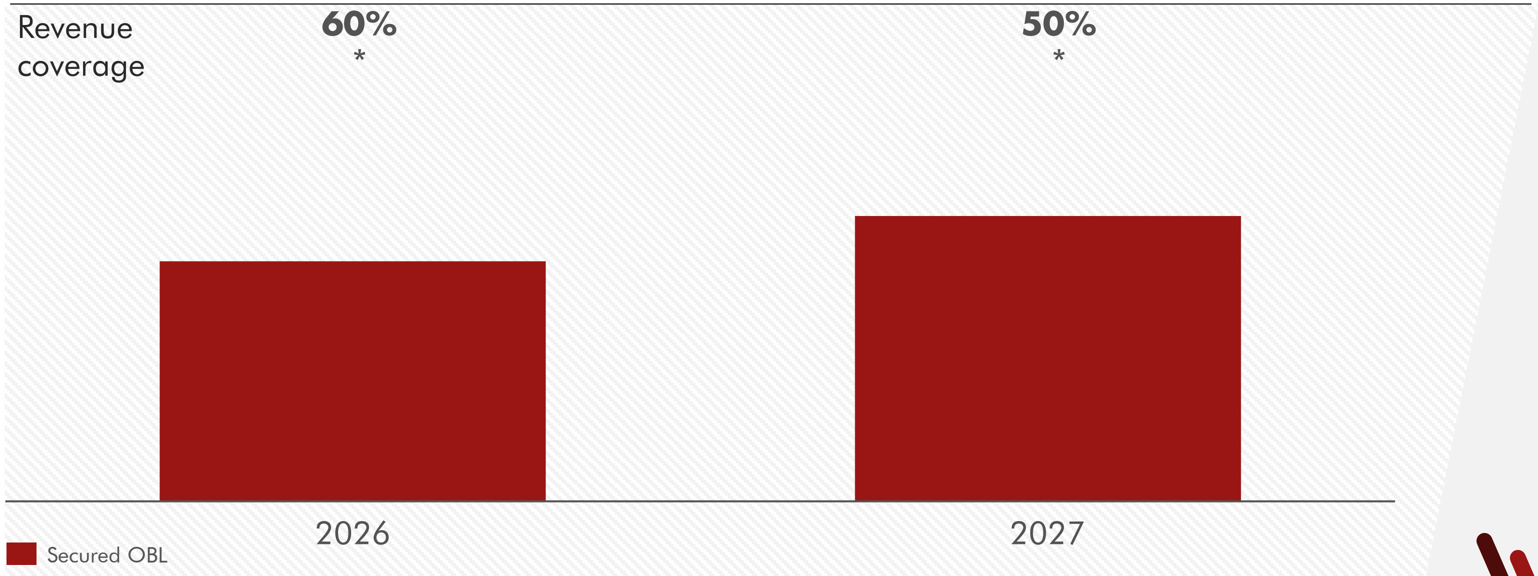
EBIT Margin
11.6%
9M 2025

Order Backlog
> €300m*
2025-2030

*Source: *Current Order Backlog.*
Total order backlog defined as fixed order backlog + frame order backlog and committed sales and includes both legally and non legally binding orders.

MORE THAN €300M UNTIL 2030 ON SECURED ORDERS ARE THE FOUNDATION FOR SUCCESS

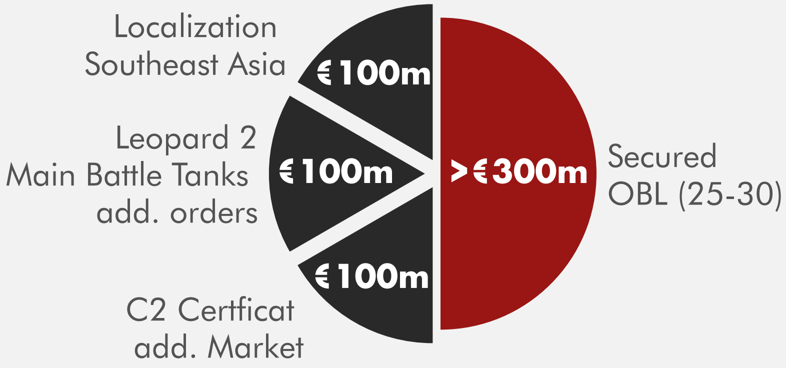
Total order backlog (26-27)



** % of the intended turnover*

- With more than **€300M** secured in our **order backlog**, we've laid a **solid foundation** for our future **growth strategy**
- This strong **forward visibility** gives us the **confidence** to **reach** our **ambitious revenue goals**

Secured OBL (€m) and further concrete Opportunities (€m)



- **Two additional deals** – in progress – could **add €200M** in **revenue**, expanding our **backlog** to **€500M**
- The **C2 certificate** opens a **€5B market** - we expect **add. revenue** worth **€100M**
- **M&A activities** will further **push our revenue** over the next years

STEYRMOTORS

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STEYR MOTORS FORECAST: TARGETS FOR 2025 ADJUSTED DUE TO ORDER POSTPONEMENTS – MEDIUM-TERM FORECAST CONFIRMED

2025		2027	
Revenue **at least +15% to +25%**	adj. EBIT Margin **approx. 13% to around 16%**	Revenue Target **approx. €140m**	EBIT **approx. €40m**

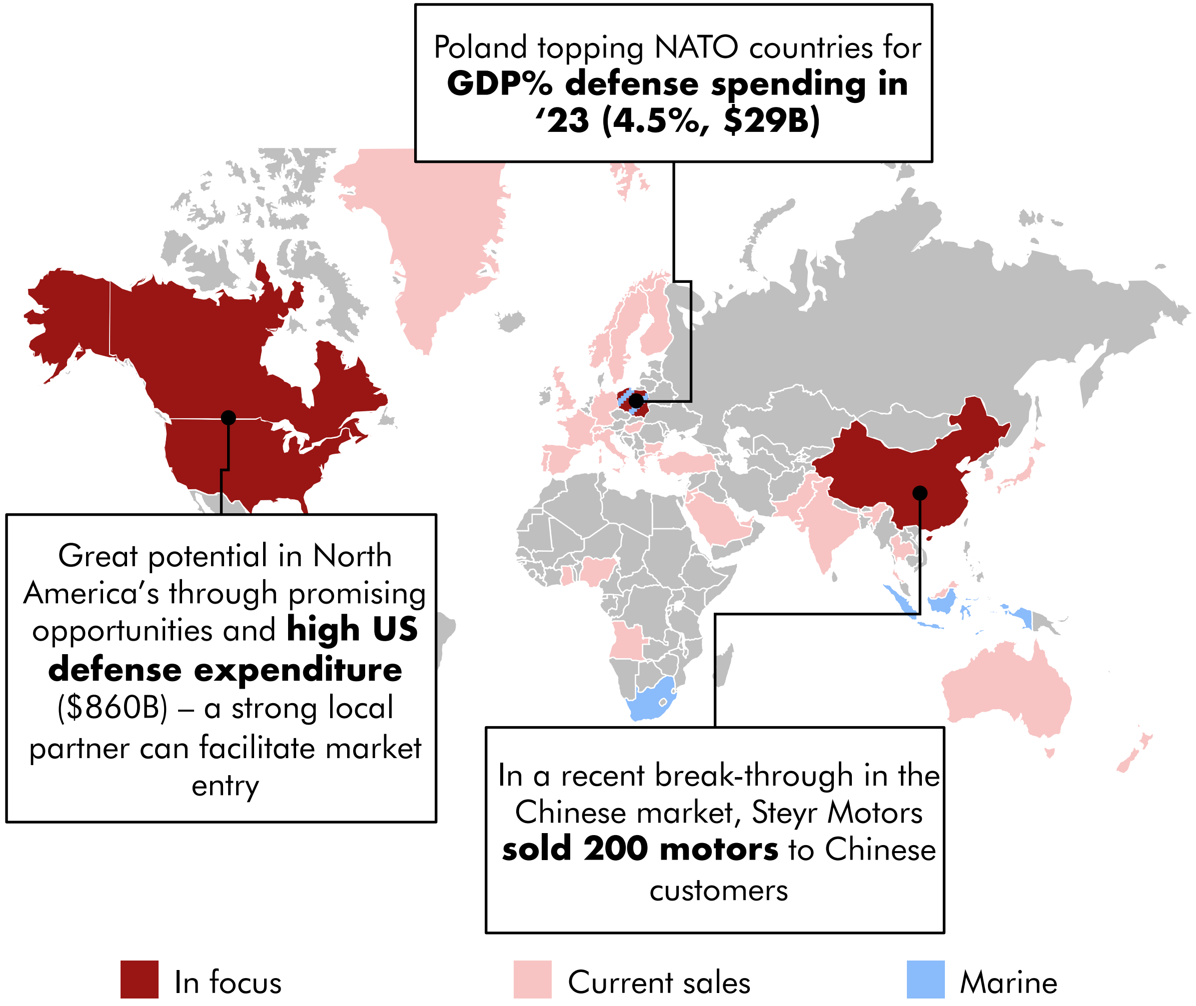
- **Optimized scalability** through our **production platform** – Enabling seamless execution with superior **cost efficiency** and **operational excellence**
- **Unlocking new growth horizons** – A flexible, modular infrastructure designed to **integrate new business opportunities** and **drive sustainable expansion**

STEYR MOTORS HAS A CLEAR FOCUS FOR ITS MID-TERM GEOGRAPHICAL EXPANSION

	Initiative	Drivers of incremental sales
Governmental	Expansion in **3 high-potential areas**	○ **New projects** driven by high defense spending ○ Enlargement of scope in **special governmental applications** ○ Expansions in **North America, China and Poland**
Marine	**Strengthen distributor network**	○ **Penetration of new markets** or where current presence is limited ○ Stronger footprint **driving after-sales development**

Sales enhancements

Price increases	Volume growth	Growth in KAM share of wallet
New contracts	New incentives	Savings potentials



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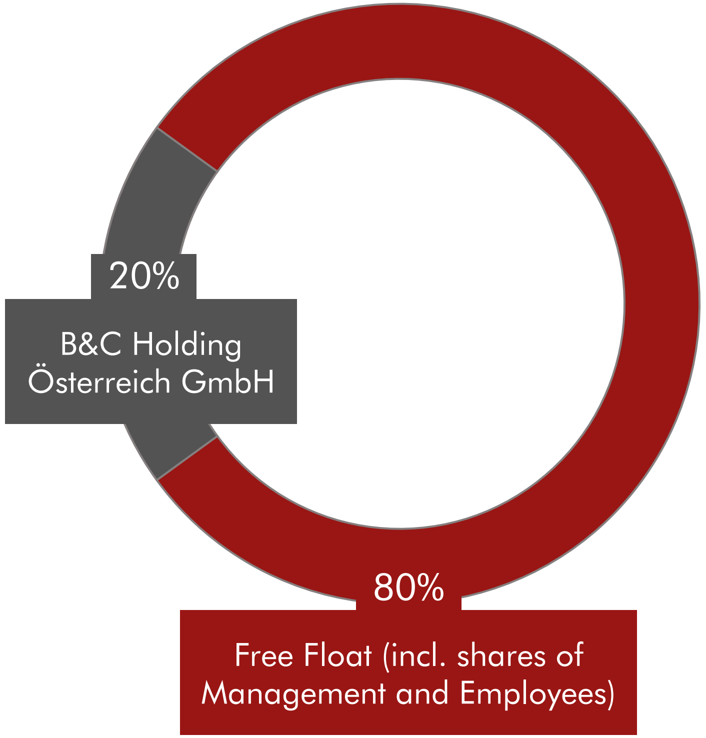
STEYR MOTORS SHARE

Master Data	
Symbol	4X0
ISIN	AT0000A3FW25
Transparency level	Scale, direct market plus
Market segment	Open Market
Stock exchange & trading venue	Frankfurt Stock Exchange/Xetra, Vienna
Number of shares	5,200,000
Share capital	EUR 5,200,000.00
Designated Sponsors	Hauck Aufhäuser Lampe Privatbank AG

Shareholder Structure*



*Rounding differences may occur.

FINANCIAL CALENDER

DATE	EVENT
24 – 26 November 2025	Deutsches Eigenkapitalforum

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